# BIMMP Business Management Modernization Program



# **Business Management Modernization Program (BMMP) Overview**

# **FM Domain Forum**

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Arming the Warfighter Through Business Improvement

www.dod.mil/comptroller/bmmp







# **Vision, Mission, and Goals of BMMP**

#### **Business Transformation Vision**

The Department of Defense will be managed in an efficient, business-like manner in which relevant, reliable, and accurate financial, materiel, and human resource information, affirmed by clean audit opinions, is available on a timely basis to support informed decision-making.



#### **BMMP Mission**

Transform and modernize the Department of Defense (DoD) business processes and systems to better support US Forces and DoD Missions, and to facilitate better stewardship of taxpayer dollars.



#### Goal 1

Provide accurate and timely information for business management



#### Goal 2

Improve efficiency and effectiveness of business operations



# **Transformation**

- > Change Management
- > Communication
- > Governance
  - > Configuration Control Board
  - > Architecture Review Board
  - > Domains
  - > Domain Owner Integration Team
  - > Defense Business Systems Management Board
- > Transition Planning
- > System Assessment
- > Portfolio Management



# **DOD BEA Increment Focus**

#### **Increment 1:**

- Achieve unqualified audit opinion for consolidated DoD financial statements, including related processes to achieve Asset Accountability and address other Material Weaknesses including Environmental Liabilities
- Achieve total personnel visibility to include: military service members, civilian employees, military retirees, and other US personnel in a theater of operations (including contractors and other federal employees)

#### **Increment 2:**

- » Align acquisition practices with Government & Industry best practice benchmarks
- Achieve total asset visibility and accurate valuation of assets (includes Operating, Materials and Supplies; Inventory and Property; Plant and Equipment)
- » **Enhance force management** through position accountability and visibility (military and civilian)
- > Improve military health care delivery through a more efficient healthcare claims system, more accurate patient diagnostic coding, and joint medical material asset visibility
- » Improve environmental safety and occupational health

#### **Increment 3:**

- » Implement **Planning, Programming, Budgeting and Execution (PPBE) process improvements** in accordance with Joint Defense Capabilities Study recommendations for a capabilities-based PPBE process
- Achieve integrated total force management
- Improve installation management



# **Context for the BEA**

 The architecture should <u>not</u> be thought of as a "stand-alone" product but as a tool, in a set of tools, that work together to support Transition Planning and justify systems investment decisions.

#### BEA products should be used with:

- Strategic plans
- Desired capabilities
- DoD Information Technology Program Repository (DITPR)
- Systems compliancy review processes
- > Transition Plans
- Modernization initiatives
- Architecture collaboration tools
- » Reference models

**Control** Systems

Select, and

Analyze,

To...

Investments

#### When used in this manner, the BEA helps ensure:

- » Investments are aligned with strategic objectives
- » Desired capabilities are achieved without gaps or overlaps
- » Resources are optimized and savings are reinvested
- » Compliance is achieved with Federal mandates and requirements
- » Systems are interoperable, integrated and GIG compliant



# **Illustrative Uses of Architecture Products**

#### **Example questions the architecture might answer:**

#### **Executive Level Manager -**

- How will I achieve a business capability and what programs are needed to implement it?
- If I make a policy change, what work processes or organizations are affected?
  What systems and interfaces are impacted?

#### **Portfolio Manager -**

- How to prioritize particular investments based on requirements to enable a given capability?
- What existing systems provide redundant capabilities and can be terminated following the acquisition?
- Where do gaps exist in IT support for business capabilities?

#### Program Manager –

- What functional and technical requirements must be satisfied by the system being acquired?
- What compliance requirements and rules must be considered in the system specification?



## **National Defense Authorization Act (FY 2005)**

#### Establishes a new governance process under SECDEF and requires:

#### Not later than March 15, 2005

- » A new investment review process
- » Report to Congress on milestones for systems certification, waivers, improvements, and cost savings

#### Not later than September 30, 2005

- » A **defense business enterprise architecture** covering <u>all defense business systems, functions</u> and <u>activities</u> that:
  - Guides, constrains, and results in interoperable business system solutions
  - Is consistent with policies and procedures
  - Is compliant with all Federal accounting, financial management, and reporting requirements
  - Ensures policies, procedures, data standards, and system interface requirements are applied uniformly
  - Provides capability to:
    - > Produce timely, accurate, and reliable financial and cost information
    - Integrate budget, accounting, and program information and systems
    - Perform systematic measurement of performance
- Provide a Transition Plan that includes:
  - An acquisition strategy for new systems
  - A listing of legacy systems (including schedule for termination and/or modification)
  - Statement of milestones, metrics and resource needs for each system in budget



# **Architecture Focus by Increments**

**Rel 2.4** (Jan 05)

**Rel 2.4.1** (Feb 05)

**Rel 3.0** (May 05)

**Rel 4.0** (Sep 05)

#### **Increment 1**

- Contains over-arching products that provide scope and context for the entire architecture.
- Provides DoD with a basic depiction of organizational roles, activities and includes an end-to-end integrated depiction of DoD's business processes from both an "as is" and "to be" viewpoint.
- Includes a database of business laws and rules and associates them to processes.
- Contains known technical standards

#### Increment 1.1

- Adds strategic capabilities and relates them to business activities and system functions.
- Adds information about systems functionality and interfaces to support Investment Review Board decisions and processes.
- Expands technical standards to include Net-Centric and DoD Enterprise Information Services concepts
- Add reference models (Business, Data, Performance, Component, reference models to facilitate architecture linkages
- Develop collaborative architecture environment tools

#### **Increment 2**

- Further refine system related products.
- Update the Defense Information Technology Program Repository with the latest systems information to support portfolio management and reporting.
- Continue to refine business operational environment, particularly acquisition and program management business processes contained in the enterprise business process model.
- Begin to link architectures within the Business Mission area to create a federated architecture

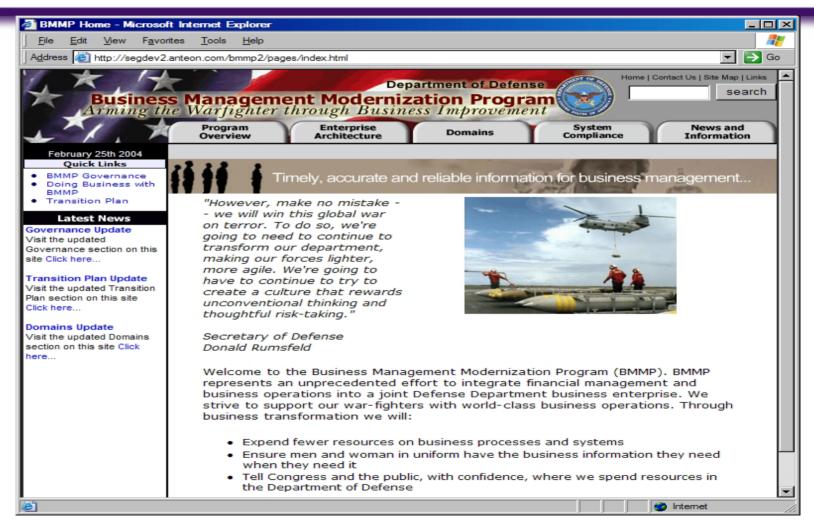
#### **Increment 3**

- Refine products that reflect system migration planning and reporting.
- Update the Defense Information Technology Program Repository.
- Perform actual linkage of architectures within the Business Mission Area and across all Mission Areas
- Refine the Performance Reference model to facilitate performance reporting



# **BMMP Website:**

### http://www.defenselink.mil/comptroller/bmmp/



Questions and Comments can be Sent Using the "Contact Us" Page on this Website.